

# Sustainable Development Select Committee Agenda

Wednesday, 14 June 2017  
7.00 pm,

Civic Suite  
Lewisham Town Hall  
London SE6 4RU

For more information contact: Timothy Andrew (Tel: 02083147916)

This meeting is an open meeting and all items on the agenda may be audio recorded and/or filmed except for items numbered (5 – Part 2) on the Agenda. For legal reasons, those items will be considered in private with the press and public excluded.

## Part 1

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| 4. Implementation of the air quality action plan  |         |
| Statutory guidance requires that Councils take particular care in periods of 'heightened sensitivity'. The Council is required to take precaution in the pre-election period to avoid the publication of reports that deal with a particular topic which may be controversial or aligned to a particular party policy. Accordingly, it has been decided that the publication of this report should be delayed until after the general election on 8 June. |         |
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# Sustainable Development Select Committee Members

Members of the committee, listed below, are summoned to attend the meeting to be held on Wednesday, 14 June 2017.

Barry Quirk, Chief Executive  
Tuesday, 6 June 2017

|  |  |
|--|--|
| Councillor Liam Curran (Chair)         |  |
| Councillor Mark Ingleby (Vice-Chair)   |  |
| Councillor Abdeslam Amrani             |  |
| Councillor Andre Bourne                |  |
| Councillor Suzannah Clarke             |  |
| Councillor Amanda De Ryk               |  |
| Councillor Sophie McGeevor             |  |
| Councillor Eva Stamirowski             |  |
| Councillor Paul Upex                   |  |
| Councillor James-J Walsh               |  |
| Councillor Alan Hall (ex-Officio)      |  |
| Councillor Gareth Siddorn (ex-Officio) |  |

## **MINUTES OF THE SUSTAINABLE DEVELOPMENT SELECT COMMITTEE**

Thursday, 20 April 2017 at 7.00 pm

PRESENT: Councillors Liam Curran (Chair), Mark Ingleby (Vice-Chair), Abdeslam Amrani, Andre Bourne, Suzannah Clarke, Amanda De Ryk, Sophie McGeevor, Eva Stamirowski and James-J Walsh;

APOLOGIES: Councillor Paul Upex

ALSO PRESENT: Councillor Brenda Dacres, Timothy Andrew (Scrutiny Manager), Katharine Nidd (Commercial and Investment Delivery Manager) (LBL), Gavin Plaskitt (Programme Manager), Emma Talbot (Head of Planning) and Alison Taylor (Project Manager, Capital Programme Delivery)

### **1. Confirmation of the Chair and Vice-Chair**

- 1.1 Timothy Andrew (Scrutiny Manager) invited Committee members to confirm the outcome of the AGM on 27 March 2017.
- 1.2 Resolved: that the outcome of the AGM on 27 March be agreed and that Councillor Liam Curran be confirmed as the Chair of the Select Committee and that Councillor Mark Ingleby be confirmed as Vice-Chair of the Committee.

### **2. Minutes of the meeting held on 8 March 2017**

- 2.1 Resolved: that the minutes of the meeting held on 8 March be agreed as an accurate record.

### **3. Declarations of interest**

- 3.1 Councillor Walsh declared a non-prejudicial interest in relation to item four as the founder of the Bakerloo line extension.com.
- 3.2 Councillor De-Ryk declared an interest in relation to item five as a dog owner and a user of Lewisham parks for dog walking.

### **4. Responses from Mayor and Cabinet**

- 4.1 Emma Talbot (Head of Planning) introduced the response from Mayor and Cabinet, the following key points were noted:
  - A number of key issues in planning were developing relatively quickly so there was more recent information for members, following the response to Mayor and Cabinet.
  - A review of Lewisham's pubs policy was taking place. This would be informed by the Mayor of London's supplementary planning guidance (SPG) for the night time economy.
  - The new housing white paper introduced further changes for planning.
  - Previously, councils had been told that they were required to have a single plan for their local area.

- At present Lewisham had a 'core strategy' which set out a vision, aims and ambitions for the type of borough Lewisham wanted to be – along with a set of documents which provided an evidence base and more detail for making planning decisions.
- The government had previously said that there would be a requirement for a single plan, which would need to be supported by a robust evidence base for each of its constituent parts.
- The recent white paper set out a more proportionate approach to the requirements of the evidence base for the plan.
- The new approach would allow for the development of a series of plans and the existing core plan would need to be reviewed, rather than redone (as at present) every five years.
- More work was required to explore the relevant issues with elected members about the type of place that Lewisham wanted to be in the future.
- There was a new manager in planning enforcement, who was helping to develop the service.
- The first Section 106 and CIL meeting with a ward assembly (Evelyn) had been held to introduce the idea of a 'project bank' of local ideas, which had been well received.
- The closing date for the most recent consultation on the Bakerloo line would be Friday 23 April. Lewisham had agreed with Transport for London (TfL) that it would submit a 'holding response', pending the provision of information requested by the Council from TfL.
- The Council was supportive of the Bakerloo line extension, including proposals for its continuation to Catford and beyond. However, further information was required about the potential requirements for density and height of any anticipated future developments along the line.

4.2 Emma Talbot (Head of Planning) responded to questions from the Committee, the following key points were noted:

- Once additional information had been received from TfL, there would be further engagement with Members about the Council's full response to the consultation.
- A number of officers would need to be involved in the development of the draft response, because it had implications for a number of Council services.
- The London Plan set out a city-wide programme for intensification of development combined with an expectation of increased development density. The challenge was for Lewisham to create plans for new development in a way that was most suitable and beneficial for the borough and to local communities.
- Areas outside of Lewisham would also benefit from the extension of the Bakerloo line so the Council would suggest to the Mayor of London that the benefits beyond Lewisham needed to be taken into account.
- Officers were conscious about potential alternative options for the extension of the Bakerloo line and repeatedly made the case for the extension to Lewisham and beyond.

4.3 In the Committee discussions, the following points were also noted:

- The Council should use stronger language to demand the extension of the Bakerloo line to Catford.
- Officers might want to engage with Members to create a virtual tour of regeneration sites in the borough.
- As part of the negotiation about the Bakerloo line, officers should explore the options for re-zoning Lewisham stations for the benefit of residents.
- The Committee would welcome regular updates on the future of the Bakerloo line extension.

4.4 Resolved: that the response from Mayor and Cabinet be noted. The Committee also agreed to write to the Mayor of London and TfL setting out its support for the extension of the Bakerloo line to Hayes.

## 5. Beckenham Place Park

5.1 Alison Taylor (Project Manager) introduced the report. The following key points were noted:

- The redevelopment of Beckenham Place Park was a significant project for the Borough, which would transform South East London's largest open space.
- Previously it had not been well used. Usage surveys over the past few years had shown that there were 220k visits a year on average. This was around a quarter of the usage of other large parks (such as Brockwell Park in Lambeth). The intention of the project is to triple visitor numbers to the park.
- The ambition of the regeneration project was to increase park usage and make it a thriving and well used community asset.
- The communities of Downham and Bellingham were not currently well served by the park. However, this had recently started to change. The ground staff in the park reported the busiest January they had ever seen. The demographics of park users were also diversifying.
- The programme for the redevelopment of the park was set out in five themes (as detailed in the report): community; heritage; outdoor activity; nature; relaxation and play.
- It was intended that the park would become a key asset for the local community.
- There were future plans for developing the historic buildings in the park, some work had already been carried out to bring them back into use and to safeguard their future.
- The redevelopment would enable a range of activities to take place, including a possible new range of activities using the lake. There were also options for linking the park with other nearby sites for outdoor activities.
- Beckenham Place Park was Lewisham's most important site for nature conservation and the regeneration would lead to the development of new habitats.
- There would be new playgrounds for children, a BMX track and recreation facilities for adventure, relaxation and play.

- The creation of the flood alleviation in the scheme would link with the redevelopment of Catford and would protect the local area from the impact of 1 in 100 year alluvial flooding.
- The project was fully funded. The restoration of the park would cost around £8.4m. The money was from four sources: the majority was from the Heritage Lottery Fund's parks for people scheme (£5m); the Environment Agency was contributing £1.58m; the Greater London Authority was putting in £600k; the Council was putting in £1.3m - £200k of which was insurance money, £200k was from section 106 and £900k was from the capital programme.
- The stable block in the park would be turned into a café and an education centre; the gardeners' cottage would become a volunteer hub; Southend Lodge and gatehouse would be restored to provide a suitable entrance for the new park.
- A new building would be provided in the eastern part of the park to replace toilet and refreshment facilities that needed to be demolished to make way for the flood alleviation scheme.
- The Foxgrove, homestead cottages and the mansion sat outside the scope of the current project. They were recognised as important heritage assets and work was taking place to secure their long-term use.
- The use of the buildings needed to complement the usage of the park and provide a source of income.
- Short to medium term leases would be explored for the buildings that were not included in the scope of the current restoration project.

5.2 Alison Taylor and Gavin Plaskitt (Senior Programme Manager) responded to questions from the Committee. The following key points were noted:

- Work had been carried out to explore the long term maintenance costs of the park. The heritage lottery fund required that there be a 10 year management plan as one of the conditions of providing funding.
- It was anticipated that the cost of maintaining the park would be similar to the historic costs. Because, although there would be new features and facilities that would require maintenance, these were comparable to the relative costs of maintaining a golf course.
- The plans also took account of the likely future reduction of Council resources. Options would be explored for rental income from the buildings in the park.
- The intention was to bring forward options for the long term usage of the mansion house after the completion of the current redevelopment project. Officers wanted to develop park audiences (tripling use) and understand how people would use the park before committing a long term use for the mansion house. This followed discussion and advice from the Heritage Lottery Fund trustees, who were supportive of the restoration of the mansion house but cautioned against pursuing a decision about the use of the building too quickly and before the impact of such substantial investment in the park had been realised.
- The mansion house would not be committed to long term usage before there was confidence about the audience for potential uses.
- Limited restoration of key elements had already taken place in the mansion house. There were interim tenants in the building, who ensured

that the building was secure and contributing towards the park visitor experience.

- There was no income over the period of the lease of the mansion house but there was a major saving on security costs (approximately £4000 a week).
- There had been new volunteers coming forward to support activities and regeneration activities in the park, including tree planting and sports activities.
- There had been a number of popular events held in the park. The festival of lights was so popular that there were associated issues with parking and transport. Future work would take place to ensure that issues of overcrowding were avoided. The scale of events in the park would have to be built up gradually.
- All councillors would be added to the mailing list for events in the park.
- A contingency was built into the project costs for the development.
- There were options for altering the budget for the redevelopment to reduce costs. Some aspects could be removed from the main budget and bids could be made for grants to fund this work.
- Work was taking place to encourage the usage of the park by the large number of (approximately 90) schools in the vicinity of the park.
- The £900k from the capital programme funding being provided by the Council was from the stock transfer in Grove Park.

5.3 In the Committee discussion, the following key points were also noted:

- The Committee was supportive of the redevelopment and welcomed the increased usage of the park by the community.
- Officers should publicly highlight the external funding that had been made available for the delivery of the project, in the context of savings to Council budgets.
- There should be a pricing differential for Lewisham residents and residents of other boroughs for any events or activities being held in the park.
- Consideration should be given to moving People's day and the fireworks to the park.
- The park needed to be open to all users, including cyclists, joggers and dog walkers.
- Consideration should be given to the provision of recycling and refuse facilities, especially if it was anticipated that there would be large numbers of users.

5.4 Resolved: that the Committee's views be referred to Mayor and Cabinet as follows –

- The Committee welcomes the ambitious plans for the future redevelopment the park and it also welcomes the greater opening up of the park to the local community.
- The Committee requests the financial management plans for the project, including the projections for the annual running costs for the park once the project is complete, be made available for scrutiny.
- The Committee notes the potential for large overruns on major regeneration schemes and recommends that Mayor and Cabinet seek

assurance that there is tight financial management of the project.

- The Committee expresses concern over the five year wait regarding plans for the long term future of the mansion house. It would welcome the publication of the advice from the Heritage Lottery Fund, which has informed the development of the current approach.
- The Committee recommends that a management plan for dealing with large crowd events be published and implemented.
- The Committee believes that that management plans for the park should include the requirement to recoup the cost of staging large events from promoters.
- The Committee recommends that any plans for events or activities held in the park, for which there will be charges, are priced so that there is a reduced cost for residents of Lewisham.

## **6. Asset Management System and asset register update**

6.1 Katherine Nidd (SGM Commercial and Investment delivery) introduced the report, the following key points were noted:

- The majority of the work on the asset register and the classification of the 'grey estate' had been completed.
- The Council was now in a position to publish much of the information it had available.
- The completion of the AMS and the improved clarity on the asset register meant that the work already started to explore future options for the use of the Council's estates and assets was made easier.

6.2 Katharine Nidd responded to questions from the Committee. The following key points were noted:

- The asset management system had been completed. It had been operational since November.
- There was still some work to be done to populate historic data in the system.
- Different users had responsibilities to view, edit and manage items in the register. The data could be made available to Councillors.
- Further work was taking place on the condition of Council owned garages in the borough for housing or commercial usage.

6.3 Resolved: that the report be noted.

## **7. Select Committee work programme**

7.1 The Committee discussed the work programme and put forward the following potential additions for 2017/18:

- Development of Lewisham town centre;
- Leisure centres (currently in the terms of reference of the Healthier Communities Select Committee);
- School travel plans (to be incorporated within the item on air quality); it was agreed that the item on air quality would also include the number of cycle racks across the borough, as well as the number of businesses in Lewisham with green travel strategies;

- Liveable streets (to be incorporated into the item on the implementation of the cycling strategy);
- Asset management update;
- Street trees;
- Planning (currently included in the work programme for December) - it was agreed that it would be extended over more than one meeting separating scrutiny/updates of existing policies and the development of new plans;
- Pubs (to be incorporated into the items on planning);
- The impact of business rate changes on local businesses;
- Council's low emission vehicle strategy (to be incorporated into the item on air quality).

7.2 Members agreed to incorporate new suggestions into the plan and to regularly review the programme to ensure that sufficient capacity was available to carry out effective scrutiny.

7.3 Resolved: that the work programme be agreed.

## 8. **Items to be referred to Mayor and Cabinet**

Resolved: that the Committee's comments under item five be referred to Mayor and Cabinet.

The meeting ended at 10.00 pm

Chair:

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Date:

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| <b>Sustainable Development Select Committee</b> |                          |              |
|---|--------------------------|--------------|
| Title   | Declaration of interests |              |
| Contributor                                     | Chief Executive          | Item 2       |
| Class   | Part 1 (open)            | 14 June 2017 |

## **Declaration of interests**

Members are asked to declare any personal interest they have in any item on the agenda.

### **1. Personal interests**

There are three types of personal interest referred to in the Council's Member Code of Conduct:

- (1) Disclosable pecuniary interests
- (2) Other registerable interests
- (3) Non-registerable interests

### **2. Disclosable pecuniary interests** are defined by regulation as:-

- (a) Employment, trade, profession or vocation of a relevant person\* for profit or gain
- (b) Sponsorship – payment or provision of any other financial benefit (other than by the Council) within the 12 months prior to giving notice for inclusion in the register in respect of expenses incurred by you in carrying out duties as a member or towards your election expenses (including payment or financial benefit from a Trade Union).
- (c) Undischarged contracts between a relevant person\* (or a firm in which they are a partner or a body corporate in which they are a director, or in the securities of which they have a beneficial interest) and the Council for goods, services or works.
- (d) Beneficial interests in land in the borough.
- (e) Licence to occupy land in the borough for one month or more.
- (f) Corporate tenancies – any tenancy, where to the member's knowledge, the Council is landlord and the tenant is a firm in which the relevant person\* is a partner, a body corporate in which they are a director, or in the securities of which they have a beneficial interest.
- (g) Beneficial interest in securities of a body where:
  - (a) that body to the member's knowledge has a place of business or land in the borough;

(b) and either

- (i) the total nominal value of the securities exceeds £25,000 or 1/100 of the total issued share capital of that body; or
- (ii) if the share capital of that body is of more than one class, the total nominal value of the shares of any one class in which the relevant person\* has a beneficial interest exceeds 1/100 of the total issued share capital of that class.

\*A relevant person is the member, their spouse or civil partner, or a person with whom they live as spouse or civil partner.

### 3. Other registerable interests

The Lewisham Member Code of Conduct requires members also to register the following interests:-

- (a) Membership or position of control or management in a body to which you were appointed or nominated by the Council
- (b) Any body exercising functions of a public nature or directed to charitable purposes, or whose principal purposes include the influence of public opinion or policy, including any political party
- (c) Any person from whom you have received a gift or hospitality with an estimated value of at least £25

### 4. Non registerable interests

Occasions may arise when a matter under consideration would or would be likely to affect the wellbeing of a member, their family, friend or close associate more than it would affect the wellbeing of those in the local area generally, but which is not required to be registered in the Register of Members' Interests (for example a matter concerning the closure of a school at which a Member's child attends).

### 5. Declaration and Impact of interest on members' participation

- (a) Where a member has any registerable interest in a matter and they are present at a meeting at which that matter is to be discussed, they must declare the nature of the interest at the earliest opportunity and in any event before the matter is considered. The declaration will be recorded in the minutes of the meeting. If the matter is a disclosable pecuniary interest the member must take no part in consideration of the matter and withdraw from the room before it is considered. They must not seek improperly to influence the decision in any way. **Failure to declare such an interest which has not already been entered in the Register of Members' Interests, or participation where such an interest exists, is liable to prosecution and on conviction carries a fine of up to £5000**
- (b) Where a member has a registerable interest which falls short of a disclosable pecuniary interest they must still declare the nature of the interest to the meeting at the earliest opportunity and in any event before the matter is considered, but they may stay in the room, participate in

consideration of the matter and vote on it unless paragraph (c) below applies.

- (c) Where a member has a registerable interest which falls short of a disclosable pecuniary interest, the member must consider whether a reasonable member of the public in possession of the facts would think that their interest is so significant that it would be likely to impair the member's judgement of the public interest. If so, the member must withdraw and take no part in consideration of the matter nor seek to influence the outcome improperly.
- (d) If a non-registerable interest arises which affects the wellbeing of a member, their, family, friend or close associate more than it would affect those in the local area generally, then the provisions relating to the declarations of interest and withdrawal apply as if it were a registerable interest.
- (e) Decisions relating to declarations of interests are for the member's personal judgement, though in cases of doubt they may wish to seek the advice of the Monitoring Officer.

## **6. Sensitive information**

There are special provisions relating to sensitive interests. These are interests the disclosure of which would be likely to expose the member to risk of violence or intimidation where the Monitoring Officer has agreed that such interest need not be registered. Members with such an interest are referred to the Code and advised to seek advice from the Monitoring Officer in advance.

## **7. Exempt categories**

There are exemptions to these provisions allowing members to participate in decisions notwithstanding interests that would otherwise prevent them doing so. These include:-

- (a) Housing – holding a tenancy or lease with the Council unless the matter relates to your particular tenancy or lease; (subject to arrears exception)
- (b) School meals, school transport and travelling expenses; if you are a parent or guardian of a child in full time education, or a school governor unless the matter relates particularly to the school your child attends or of which you are a governor;
- (c) Statutory sick pay; if you are in receipt
- (d) Allowances, payment or indemnity for members
- (e) Ceremonial honours for members
- (f) Setting Council Tax or precept (subject to arrears exception)

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| <b>Mayor and Cabinet</b> |  |                |             |
|--------------------------|--|----------------|-------------|
| <b>Title</b>             | Response to Sustainable Development Committee - Catford Regeneration | <b>Item No</b> |             |
| <b>Contributors</b>      | Executive Director for Resources and Regeneration                    |                |             |
| <b>Class</b>             | Part 1   | <b>Date</b>    | 10 May 2017 |

**1. Purpose of paper:**

- 1.1 At its meeting on 24<sup>th</sup> January 2017, the Sustainable Development Select Committee held discussions on the Catford Regeneration Programme update report and resolved to advise Mayor and Cabinet of their views.
- 1.2 Mayor and Cabinet was advised of the views of Sustainable Development Select Committee on 8<sup>th</sup> February 2017 and a response was requested from the Executive Director for Resources and Regeneration to the issues raised. This paper sets out the response.

**2. Recommendations:**

The Mayor is asked to:

- 2.1 approve the officer response to the referral by the Sustainable Development Select Committee on the Catford Regeneration Programme, and
- 2.2 agree that this report should be forwarded to the Select Committee.

**3. Referral from Sustainable Development Select Committee:**

- 3.1 At its meeting on 24<sup>th</sup> January 2017, the Sustainable Development Select Committee considered the latest update on the Catford Regeneration Programme and resolved to advise Mayor and Cabinet of their views.
- 3.2 Mayor and Cabinet considered the referral from SDSC on 8<sup>th</sup> February and asked the Executive Director for Resources and Regeneration to provide a response. The Committee's views together with the Executive Director's responses are set out in the following section.

3.2.1 The Committee recommends that the Council produces a communications plan, which details the timetable for consultation with local people and other key stakeholders. The plan should also include regular opportunities for engagement with councillors.

*Response: An engagement strategy for the regeneration programme currently exists in draft form. It aims to create a framework to provide clear,*

*meaningful, two-way dialogue to engage with residents and communicate the Council's objectives and understand peoples' aspirations for Catford.*

*Although still in draft form, phase 1 of the strategy was launched in March 2017 with the online platform Commonplace – a tool for collecting information and engaging in community dialogue. Early engagement is also taking place with local ward Councillors as part of this phase. Phase 2 will be launched in May 2017 with planned face-to-face engagement with various stakeholders including, members, residents, shoppers, community/amenity groups, commuters, children and young people.*

- 3.2.2 The Committee recommends that officers produce a 3-5 year plan outlining anticipated dates for key decisions relating to Catford. The Committee asks that this be made freely available and updated regularly.

Response: *The current phase of the Catford Regeneration Programme is expected to result in the production of a masterplan for the programme. A number of key decisions are necessary to enable the production of a robust masterplan for Catford. These are related to: the realignment of the South Circular (A205); approval of masterplanning brief; and approval of the masterplan once completed. Details related to the nature and timing of any decision related to these will be published in the usual manner in accordance with the Council's constitution.*

- 3.2.3 The Committee recommends that, prior to each key decision, the Sustainable Development Select Committee has the opportunity to comment on and review plans as they progress.

Response: *Officers welcome the ongoing input of the Select Committee through the regular quarterly review of the programme. Officers also intend to provide pre-decision scrutiny opportunities to the Select Committee on all key decisions during this phase of the programme.*

- 3.2.4 The Committee believes that before each key decision is taken options should be considered for: safe cycling and pedestrian provision; the proposed scale of any intended development and; the future viability of the Broadway Theatre.

Response: *Officers agree with the Committee and recognise the importance of considering options for safe cycling and pedestrian provision, and this factor will be considered prior to the key decision on the realignment of the A205. The proposed scale of intended development and the future viability of the Broadway Theatre are also recognised as very important factors and will be considered as part of the key decision to approve the Masterplan Brief.*

3.2.5 The Committee has concerns about the height density and massing of potential buildings in Catford and is keen to review any proposals before key decisions are made.

*Response: The height, density and massing of any development in the borough is determined by planning policy, and any applications for development will follow the usual planning and statutory consultation processes. In addition, officers are in the process of preparing a masterplan for the town centre which will involve engagement and communication with members, local residents and stakeholders, to create a high quality, well designed scheme that meets the council's regeneration objectives for the town centre.*

3.2.6 The Committee will closely follow the development of options for the realignment of the A205. The Committee intends to use its influence to encourage TfL to prioritise funding for the scheme.

*Response: Officers welcome the support of the Select Committee in helping influence TfL to prioritise funding for the realignment of the South Circular.*

3.2.7 The Committee believes that the safety of pedestrians and cyclists as well as the provision of segregated cycling lanes should be central to the consideration of all options for the realignment of the A205.

*Response: Officers agree that safety for pedestrians and cyclists is of paramount importance. The Council is lobbying for cycle-superhighway provision on the A21, and as part of this we would argue for high-quality segregated cycle provision on the A205 approaches.*

3.2.8 The Committee recommends that, in assessing options for the future of the A205, due regard should be given to the impact of air quality on public health.

*Response: Improving air quality is a high priority for the Council, and as such is included in the assessment of options for the A205. Air Quality is also a priority for the Mayor of London, who from 2020 is proposing an Ultra-Low Emission Zone inside the north and south circular.*

#### **4. Financial Implications:**

4.1 There are no direct financial implications arising out of this report; but there may be financial implications arising from carrying out the actions proposed by the Select Committee.

#### **5. Legal Implications:**

5.1 The Constitution provides for Select Committees to refer reports to the Mayor and Cabinet, who are obliged to consider the report and the proposed response from the relevant Executive Director; and report back to the Committee within two months (not including recess).

**6. Further implications:**

6.1 At this stage there are no specific environmental, equalities or crime and disorder implications to consider. However, there may be implications arising from implementing some of the recommendations of the Select Committee.

**List of Background documents**

| <b>Short title of document</b>  | <b>Date</b> | <b>Contact</b> |
|---|-------------|----------------|
| Catford Regeneration Programme - Update (SDSC)  | Jan 2017    | Kplom Lotsu    |
| Comments of the Sustainable Development Select Committee on the Catford programme (M&C) | Feb 2017    | Kplom Lotsu    |

For further information please contact Kplom Lotsu, SGM Capital Programme Delivery Ext: 49283 or [kplom.lotsu@lewisham.gov.uk](mailto:kplom.lotsu@lewisham.gov.uk)

| <b>Mayor and Cabinet</b> |  |                |             |
|--------------------------|--|----------------|-------------|
| <b>Title</b>             | Response to Sustainable Development Committee – Work and Skills Strategy | <b>Item No</b> | X           |
| <b>Contributors</b>      | Executive Director for Resources and Regeneration                        |                |             |
| <b>Class</b>             | Part 1   | <b>Date</b>    | 10 May 2017 |

**1. Purpose of paper:**

- 1.1 At its meeting on 24<sup>th</sup> January 2017, the Sustainable Development Select Committee considered an officer report on progress towards implementing the Work and Skills Strategy 2016-2018. The Committee resolved to advise Mayor and Cabinet of their views.
- 1.2 Mayor and Cabinet was advised of the views of Sustainable Development Select Committee on 8<sup>th</sup> February 2017 and a response was requested from the Executive Director for Resources and Regeneration to the issues raised. This paper sets out the response.

**2. Recommendations:**

The Mayor is asked to:

- 2.1 approve the officer response to the referral by the Sustainable Development Select Committee on progress towards implementing the Work and Skills Strategy, and
- 2.2 agree that this report should be forwarded to the Sustainable Development Select Committee.

**3. Referral from Sustainable Development Select Committee:**

- 3.1 At its meeting on 24<sup>th</sup> January 2017, the Sustainable Development Select Committee considered the latest update on the Work and Skills Strategy 2016-2018 and resolved to advise Mayor and Cabinet of their views.
- 3.2 Mayor and Cabinet considered the referral from SDSC on 8<sup>th</sup> February 2017 and asked the Executive Director for Resources and Regeneration to provide a response. The Committee's views together with the Executive Director's responses are set out in the following section.

3.2.1 The Committee congratulates officers on the work being done to implement the work and skills strategy with particular reference to the Pathways to Employment programme

Response: *Officers note the Committee's comments. Officers will continue to work with our partner agencies to deliver the actions set out in the Work and Skills Strategy and to support our residents gain skills and experience that will enable them to get good jobs and progress into better jobs*

3.2.2 The Committee notes that the focus of the implementation at present is partnership working at an officer level. The Committee recommends further political leadership and increased involvement at a councillor level to lobby government on the broader issues surrounding access to work and skills

Response: *We note the Committee recommendation. This programme has political leadership through a s101 joint committee of the three Boroughs formed by the Leaders of Lambeth and Southwark and the Mayor of Lewisham.*

*After 4 years of political lobbying, Works and Skills in London is being devolved to the GLA, and that joint Governance has been established with London Councils. The new Work Programme, the Work and Health programme, is being devolved to the sub regions of London. Lewisham is part of the Central London sub region for the purposes of work and skills, the Mayor is part of the formal governance board of CLF.*

#### **4. Financial Implications:**

4.1 There are no direct financial implications arising out of this report; but there may be financial implications arising from carrying out the actions proposed by the Select Committee.

#### **5. Legal Implications:**

5.1 The Constitution provides for Select Committees to refer reports to the Mayor and Cabinet, who are obliged to consider the report and the proposed response from the relevant Executive Director; and report back to the Committee within two months (not including recess).

#### **6. Further implications:**

6.1 At this stage there are no specific environmental, equalities or crime and disorder implications to consider. However, there may be implications arising from implementing some of the recommendations of the Select Committee.

#### **List of Background documents**

| <b>Short title of document</b>  | <b>Date</b> | <b>Contact</b> |
|---|-------------|----------------|
| Work and Skills Strategy - update   | Jan 2017    | Fen Beckman    |
| Comments of the Sustainable Development Select Committee on the Catford programme (M&C) | Feb 2017    | Fen Beckman    |

For further information please contact Fen Beckman, Economy and Partnerships Manager on Ext: 48632 or [fenella.beckman@lewisham.gov.uk](mailto:fenella.beckman@lewisham.gov.uk)

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| <b>Sustainable Development Select Committee</b> |   |              |
|---|---|--------------|
| <b>Title</b>                                    | Catford Regeneration Programme – Update |              |
| <b>Contributors</b>                             | SGM Capital Programme Delivery          | Item 5       |
| <b>Class</b>                                    | Part 1 (Open)                           | 14 June 2017 |

## 1. Purpose of paper:

- 1.1. SDSC has requested regular updates on the progress of the Catford Regeneration Programme. This 2-part paper provides a general update on the delivery of the programme and the re-alignment of the A205 (South Circular) through Catford Town Centre. The road realignment is dealt with in part 2 of the paper. It outlines current proposals for the potential road re-alignment and provides an opportunity for input from the Select Committee ahead of a Mayor and Cabinet review and decision.

## 2. Recommendations:

- 2.1. The Select Committee is asked to note the contents of the reports and provide any feedback on the options analysis of the A205 realignment contained in the part 2 report.

## 3. Background:

- 3.1. The previous update to SDSC was provided on 24 January 2017. The following report seeks to update the Committee on all relevant matters in relation to progress made on the Catford Regeneration Programme since that date.
- 3.2. The report is a 2-part report – Part 1 provides general update on the programme and Part 2, mainly in the form of a presentation, presents the options analysis on the proposals to realign the A205. It provides the Select Committee the opportunity to comment on and feedback their views on the options appraisal that has been undertaken on the potential re-alignment of the A205 (South Circular) through Catford Town Centre.

## 4. Update:

### 4.1. Engagement Strategy

- 4.1.1. The CommonPlace online engagement platform is now live and is proving to be a very valuable tool. The platform supports established methods of face-to-face engagement with a web application and integration with social media, both of which are critical for achieving meaningful and comprehensive engagement. It enables the Council to engage a larger cross-section of the community, promoting open transparent dialogue.
- 4.1.2. There are three elements/stages to the tool (the Council is currently utilising the first stage, and will move onto the other stages when appropriate). A brief description of the stages is provided below:

- 4.1.2.1. The Needs Analysis: essential in gathering an understanding of what local people feel about their neighbourhood. It is useful for community and stakeholder mapping, understanding people’s needs, and creating a benchmark against which people’s responses to subsequent plans can be compared. It also provides an indication of what local people will perceive as benefits from any future development.
- 4.1.2.2. The Design Feedback Tool: allows the Council to publish plans or ideas, and get immediate feedback from the community. This can be useful for development of more detailed proposals for infrastructure and construction in collaboration of local people.
- 4.1.2.3. Social Sustainability and Customer Feedback Tools: allows the Council to engage with the community during construction phases of the project and beyond. This will allow the Council to manage communications around disruption experienced by local people due to construction, and to track changes in the perception of local people over time as well as measuring the impact of a development on local people.
- 4.1.3. The following extracts from the first CommonPlace analytics report are provided to give the Select Committee an insight into the type and level of feedback received from the public so far:

### Catford Town Centre Commonplace analysis

We are pleased to present analysis of comments received on Commonplace for Catford Town Centre up to 27 April 2017 - 53 days from when the site was launched.

Engagement to date:

|                                     |              |
|-------------------------------------|--------------|
| Total visitors to website           | <b>3,730</b> |
| Visitors who engaged in the content | <b>2,654</b> |
| People who commented or agreed      | <b>361</b>   |
| Total comments                      | <b>698</b>   |
| Total agreements                    | <b>3781</b>  |

This report is based on data up to 27th April (except the totals above taken on 30 April)



## Observations by Commonplace

The Catford Town Centre Heatmap has received a high response rate so far.

Traffic to the site was boosted by the controversy over the Catford Cat - considerable traffic has come from change.org - an online petition site.

The engagement data by age, ethnicity and postcode of respondents can help guide future promotion channels and provide an early indication of where some face-to-face work will be useful.

From the demographic data we recommend targeting non-white residents, more business owners and people relying on wheelchairs or mobility scooters.

Commonplace can be used on tablets in Survey Mode and through paper forms to gather information in a consistent manner with the online data.

Survey Mode can also be used to gain responses relating to specific areas such as the Stations, and to engage business owners.

No comments so far mention building heights specifically, if this is something needed for the plan ahead, we would recommend prompting people's responses to it using Survey Mode.

We look forward to continuing to work with Lewisham Council to gather opinions from a wide and diverse range of respondents.

4.1.4. As well as the CommonPlace online platform, the Programme Team are procuring complimentary face-to-face engagement support, which will specifically target hard-to-reach communities and people identified as lacking representation on CommonPlace. The programme of face-to-face consultation with the public has so far included local Ward Assembly updates, and once appropriate support has been procured there will be many more opportunities to expand on this, including at a number of place-making events planned to be held over the summer months, such as the Catford Broadway Supper Club.

4.1.5. The Programme Team has also continued to engage local Councillors through a series of meetings and site visits to other regeneration areas with Urban Narrative, which are ongoing. There is a proposed monthly drop-in series for Councillors which will provide regular opportunity for Members to speak to officers in the Programme Team and keep up to date with progress.

### 4.2. Meanwhile Use:

4.2.1. The Programme Team continue to work closely with the Directors of Catford Regeneration Partnership Ltd (CRPL) in ensuring that their assets contribute positively to the regeneration agenda in Catford.

4.2.2. Following the previous report to the Committee, specific meanwhile use opportunities within Catford Town Centre have been successfully marketed and 2<sup>nd</sup> round proposals have now been received and shortlisted for Thomas Land Depot, The Brookdale Club and 17-18 The Broadway. Negotiations with prospective tenants have begun, and the Programme Team will keep the Committee updated as these progress. The intention is to have positive regenerative activity in all three sites by the end of the year subject to all necessary approvals being in place.

4.2.3. The aim is for diverse, creative, commercial and mixed-used occupation that will inject a new burst of life and creativity into some of CRPL's vacant and unused spaces, helping to bring new talent, opportunities and resources to the local area.

The meanwhile use of these buildings is expected to act as a catalyst to re-invigorate Catford Town Centre, and meet Council's priorities for local regeneration, growth and investment.

#### 4.3. Broadway Theatre

4.3.1. The Programme Team continue to work closely with the Community Services team to deliver the three main workstreams associated with the theatre. A brief update on each element is provided below.

##### 4.3.1.1. *Café/bar*

The café/bar in the Broadway Theatre has now been let to Little Nan's - an award winning cocktail bar - as a short-term meanwhile use let. The bar is proving very popular and has already featured positively in Time Out London Magazine, with them awarding 4/5 stars. The café/bar is now open 10am-11pm daily with a limited food menu. Work is underway to secure a Planning consent for adaptations to allow them to provide a more extensive food offer. Little Nan's have also instigated regular community focussed events such as weekly Sing-along-Sally for children, and an open mic jazz jam around the piano for aspiring musical locals.

##### 4.3.1.2. *Minor Works Programme*

The programme and funding for the minor works programme has been approved and procurement of the works is due to start shortly. Some urgent works have already been undertaken to meet compliance issues.

##### 4.3.1.3. *Heritage Lottery Fund Bid*

Unfortunately the Community Services bid for Great Places Lottery revenue funding was unsuccessful. The Programme Team still intend to apply for Heritage Lottery capital funds, and a Conservation Management Plan has been procured and is currently being produced, to support a future bid. The Conservation Management Plan will take into consideration the previous work undertaken by the Councillor-led Broadway Theatre Working Party.

#### 4.4. Housing Zone:

4.4.1 Officers have been progressing the approval of the Overarching Borough Agreement (OBR) with the GLA which now has their sign off. As part of that process it has become clear that the some of the £30m the GLA had offered was in respect of direct delivery of affordable homes on Plassy Island which LBL had not said they would deliver themselves. As a result the revised OBR will be reduced from £30m to £22.4m to correct this grant allocation error. Once the agreement is signed, officers will begin the process to secure draw down of funding for early initiatives around station improvements and flood resilience.

#### 4.5. *Next Steps*

4.5.1. It was originally intended that a Master Planning firm be appointed in spring 2017 following a decision on the road realignment. The delays in completing the road options analysis and the need to ensure appropriate and comprehensive engagement has led to a change in the programme timeline. The revised programme for the next year is summarised in 4.5.4 below. It outlines the need for a masterplanning brief to be approved by Members following the road realignment decision.

4.5.2. The Masterplan Brief will form the instructions for the Masterplanning Architect. It will clearly set out the central principals, requirements and parameters for the scheme within a viable and deliverable framework. The main objective of the Brief is to ensure clarity, consistency and certainty in relation to the Council's requirements for the Masterplan. The Brief will comprise input from:

- Architectural Site Studies & Urban Framework principals
- Members
- Property development advice
- Catford Regeneration Partnership Ltd
- TfL
- A205 re-alignment decision
- Housing Zone/GLA
- General due diligence (e.g. legal, financial)
- Planning Policy
- Engagement feedback from CommonPlace, Urban Narrative and other sources
- Council Service Delivery Plan requirements
- LBL Office Accommodation Strategy
- Any other relevant information

4.5.3. The Committee's input into the Masterplan Brief will be welcomed by the Programme Team and they are encouraged to contact the Programme Team directly with any feedback, comments or information that they feel should be included, throughout the Brief creation process.

4.5.4. Programme of Key Dates

A list of upcoming planned key dates is set out in the table below.

|                |  |
|----------------|--|
| June 2017      | SDSC Briefing on A205 Re-alignment           |
| July 2017      | M&C Report – A205 Re-alignment               |
| Aug – Dec 2017 | Master Plan Brief Development                |
| September 2017 | SDSC - Catford Regeneration Quarterly Update |
| December 2017  | SDSC - Catford Regeneration Quarterly Update |
| December 2017  | M&C Report – Catford Master Plan Brief       |
| March 2018     | Appoint Catford Master Planning Architect    |

For further information please contact Jessie Lea, Senior Programme Manager, Capital Programme Delivery on 020-8314-9256.

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| Sustainable Development Select Committee |   |              |
|--|---|--------------|
| Title                                    | Update on Lewisham Cycling Strategy               |              |
| Contributor                              | Executive Director for Resources and Regeneration | Item 6       |
| Class                                    | Part 1 (open)                                     | 14 June 2017 |

## 1 Summary

- 1.1 Following on from the Sustainable Development Select Committee report and Lewisham Cyclists' Cycling Strategy presented to Mayor and Cabinet on the 13<sup>th</sup> July 2016. This report is an update on the progress of developing an adoptable cycling strategy for Lewisham.
- 1.2 Following the recommendations found in the report 'Mayoral response to the sustainable Development Select Committee on the Lewisham Cycling Strategy' dated 10/10/16, Lewisham Council appointed consultants from The Project Centre to work in collaboration with the Lewisham's Transport Policy team and Lewisham cyclists to develop a cycling strategy for Lewisham. An initial draft is proposed for July 2017, and the aspiration is to have the strategy adopted by Mayor and Cabinet by Autumn 2017.

## 2 Purpose of the report

- 2.1 The purpose of this report is to provide the Sustainable Development Select Committee with an update on progress of the development of the Lewisham Cycling Strategy.

## 3 Recommendations

- 3.1 To note the contents of the report.

## 4 Background

- 4.1 On 29<sup>th</sup> June 2016, the Committee made the following recommendations to the Mayor and Cabinet:
1. The Committee commended Lewisham Cyclists' Lewisham Borough Cycling Strategy to Mayor and Cabinet.
  2. The Committee recommended that the strategy be formally adopted as Council Policy and is referred to in the local plan.

## 5 A summary of the Mayoral Response

- 5.1 The Council recognises that a stand-alone Cycling Strategy for the Borough would enable the Council to expand on the outcomes in the LIP and focus new funding streams to specific projects contained within it. The timing for a new cycling strategy is also well aligned with the future development of a new LIP strategy in 2018.

- 5.2 Therefore, the Council proposes to take the draft Lewisham Cyclists Cycling Strategy and use it to work up a fully developed Borough Cycling Strategy, detailing the current status of the Borough's cycling facilities, infrastructure opportunities based on local and regional priorities, and any potential funding attributed to them. The strategy will also contain a delivery plan for identified projects.
- 5.3 Such a strategy will take time to develop, as baseline data is needed and local opinion canvassed in order to build a document that can guide investment to the correct areas. Below is an indicative timetable for the production of a stand-alone cycling strategy.
- 5.4 Until the strategy has been published and adopted the LIP will continue to form the basis of the borough cycling strategy, however the Council recognises the need for continued investment and has made LIP funding available for high priority, deliverable projects.

#### Timetable for Strategy:

2016/17 – Baseline surveys, Consultation with local cycling groups and development of quick win projects/improvements.

2017/18 – Development and adoption of Lewisham Borough Cycling Strategy

## **6 Officer Update**

- 6.1 The Council has been working with Jereme McKaskill from The Project Centre on the development of the cycling strategy. Jereme has a wealth of experience in not only developing Cycling Strategies, having just completed Tower Hamlets own cycling Strategy but also delivering successful cycling infrastructure projects. Jereme previously was part of the project team delivering Waltham Forest's 'Mini Holland' schemes.
- 6.2 Using Lewisham Cyclist's draft strategy and the Borough's LIP strategy we have started to develop a list of key policies and projects that we want to feature in the strategy. These include: a vision for the strategy; targets and aspirations, including increasing participation; small, medium and large infrastructure projects; background data collection and interpretation, giving a picture of where we are now in order to be able to measure any targets set; and a delivery plan for projects including any identified funding.
- 6.3 We held a workshop with representatives from Lewisham Cyclists in May to discuss the strategy and present work carried out so far. This included baseline data collection of cycle flows and traffic flows for major and minor cycle routes, major transport corridors, mapping of cycle incident data and priority identification for projects and targets.
- 6.4 The development of the strategy has been progressing well and as a result, we are on course to meet the timeline set out above. We are therefore confident that we will have a draft strategy ready for distribution to the SDSC a week before your 19<sup>th</sup> July sitting. This will then give yourselves and other key stakeholders such as Lewisham Cyclists time to offer feedback and any amendments to be made to the strategy. We then hope to be in a position to present the draft strategy to Mayor and Cabinet sometime in the Autumn for formal adoption consideration.

## **7 Financial Implications**

- 7.1 There are no direct financial implications arising from this response. The Council has committed to funding the development of a Cycling Strategy through the LIP “Local Transport Funding” budget. However, financial resources may be required in the future to develop aspects of the ideas and proposals set out in this report. Where new projects and funding gaps are identified requests for such resources will be considered at an appropriate time.

## **8 Legal Implications**

- 8.1 There are no legal implications arising from this report

## **9 Crime and Disorder Implications**

- 9.1 There are no direct crime and disorder implications arising from this report.

## **10 Equalities Implications**

- 10.1 The Council’s Comprehensive Equality Scheme for 2016-2020 will provide an overarching framework and focus for the Council's work on equalities and help ensure compliance with the Equality Act 2010.
- 10.2 An Equalities Analysis Assessment has been developed alongside the LIP to ensure that any potential adverse impacts were fully considered and, where necessary, appropriate changes made. The overall findings of the assessment were that the proposals within the LIP do not discriminate or have significant adverse impacts on any of the protected characteristics.
- 10.3 There are no direct equalities implications arising from this response, however, an assessment of differential impact on equalities would be required at such time as detailed proposals are considered.

## **11 Environmental Implications**

- 11.1 There are no direct environmental implications arising from this response.

## **12 Background Papers and originator**

- 12.1 M&C Report, Matters referred by Sustainable Development Select Committee Select Committee – Mayoral response to the Sustainable Development Select Committee on the Lewisham Cyclists’ Cycling Strategy, 19 October 2016  
<http://councilmeetings.lewisham.gov.uk/documents/s45905/Response%20SDSC%20Lewisham%20Cycling%20Strategy.pdf>
- 12.2 For further details about the content of this report contact Nick Harvey, Cycling Programme Manager, [nick.harvey@lewisham.gov.uk](mailto:nick.harvey@lewisham.gov.uk)

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| <b>Sustainable Development Select Committee</b> |                                 |              |
|---|---------------------------------|--------------|
| Title   | Select Committee work programme |              |
| Contributor                                     | Scrutiny Manager                | Item 7       |
| Class   | Part 1 (open)                   | 14 June 2017 |

## 1. Purpose

To advise Members of the proposed work programme for the municipal year 2017-18 and to decide on the agenda items for the next meeting.

## 2. Summary

- 2.1 At the beginning of the new administration, each select committee drew up a draft work programme for submission to the Business Panel for consideration.
- 2.2 The Business Panel considered the work programmes of each of the select committees on 22 May 2017 and agreed a co-ordinated overview and scrutiny work programme. However, the work programme can be reviewed at each Select Committee meeting so that Members are able to include urgent, high priority items and remove items that are no longer a priority.

## 3. Recommendations

3.1 The Committee is asked to:

- note the work plan attached at **Appendix B** and discuss any issues arising from the programme;
- specify the information and analysis required in the report for each item on the agenda for the next meeting, based on desired outcomes, so that officers are clear about what they need to provide;
- review all forthcoming key decisions, attached at **Appendix C**, and consider any items for further scrutiny;

## 4. The work programme

4.1 The work programme for 2017-18 was agreed at the Committee's meeting on 20 April 2017.

4.2 The Committee is asked to consider if any urgent issues have arisen that require scrutiny and if any existing items are no longer a priority so they can be removed from the work programme. Before adding additional items, each item should be considered against agreed criteria. The flow chart attached at **Appendix A** may help Members decide if proposed additional items should be added to the work programme. The Committee's work programme needs to be achievable in terms of the amount of meeting time available. If the Committee agrees to add additional item(s) because they are urgent and high priority, Members will need to consider

which medium/low priority item(s) should be removed in order to create sufficient capacity for the new item(s).

## 5. The next meeting

5.1 The following reports are scheduled for the meeting on 19 July:

| Agenda item   | Review type            | Link to corporate priority | Priority |
|---|------------------------|----------------------------|----------|
| <b>Waste strategy implementation and monitoring</b> | Performance monitoring | Clean, green and liveable  | High     |
| <b>In-depth review: scoping report</b>              | In-depth review        | Tbc                        | High     |

5.2 The Committee is asked to specify the information and analysis it would like to see in the reports for these items, based on the outcomes the Committee would like to achieve, so that officers are clear about what they need to provide for the next meeting.

## 6. Financial implications

There are no financial implications arising from this report.

## 7. Legal implications

In accordance with the Council's Constitution, all scrutiny select committees must devise and submit a work programme to the Business Panel at the start of each municipal year.

## 8. Equalities implications

8.1 The Equality Act 2010 brought together all previous equality legislation in England, Scotland and Wales. The Act included a new public sector equality duty, replacing the separate duties relating to race, disability and gender equality. The duty came into force on 6 April 2011. It covers the following nine protected characteristics: age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation.

8.2 The Council must, in the exercise of its functions, have due regard to the need to:

- eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Act
- advance equality of opportunity between people who share a protected characteristic and those who do not.
- foster good relations between people who share a protected characteristic and those who do not.

8.3 There may be equalities implications arising from items on the work programme and all activities undertaken by the Select Committee will need to give due consideration to this.

**9. Date of next meeting**

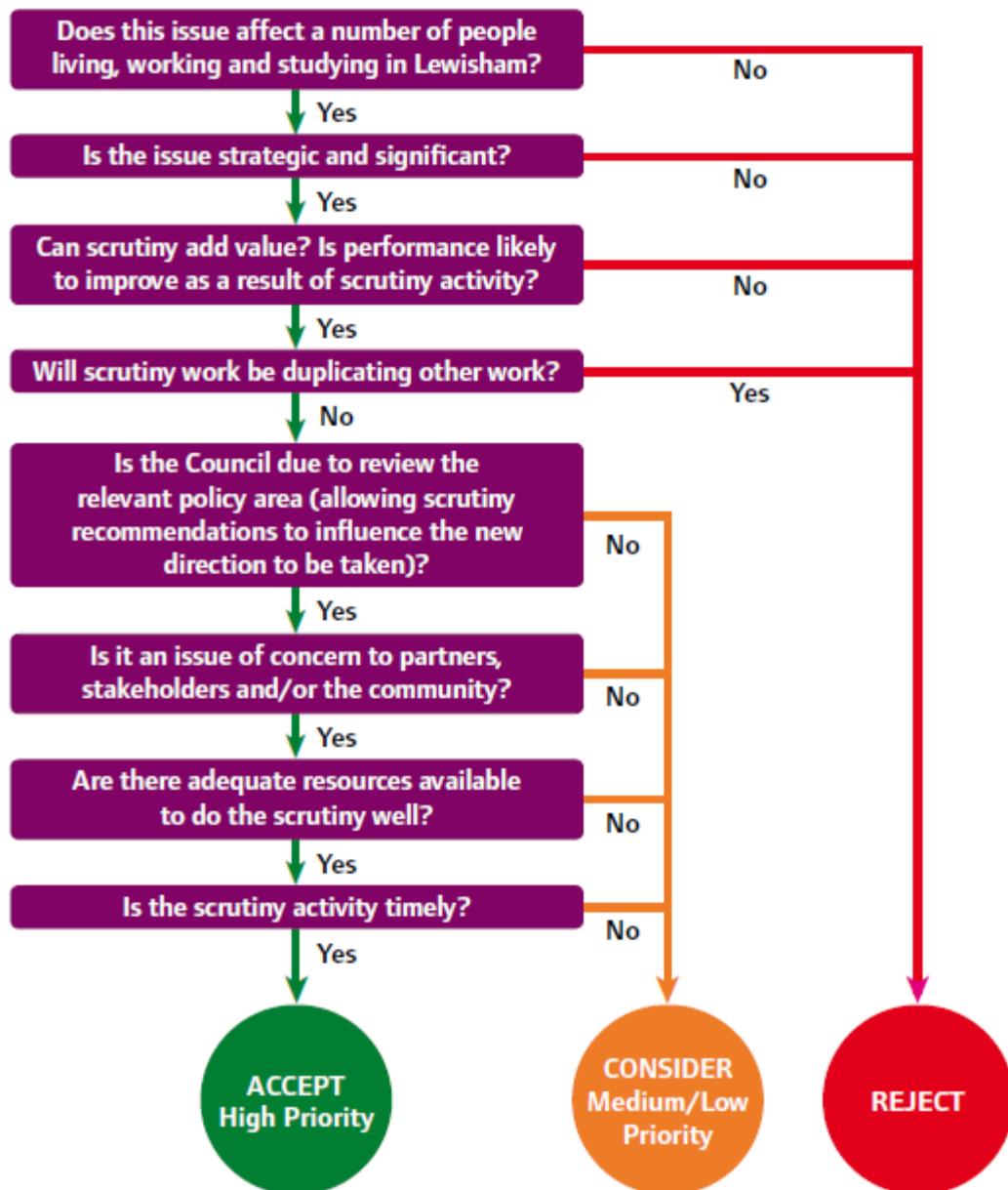
The date of the next meeting is Wednesday 19 July 2017.

**Background Documents**

Lewisham Council's Constitution

Centre for Public Scrutiny: the Good Scrutiny Guide

## Scrutiny work programme – prioritisation process



Sustainable Development Select Committee work programme 2017-18

Programme of work

| Work Item  | Type of item               | Priority | Strategic Priority | Delivery deadline | 20-Apr | 14-Jun | 19-Jul  | 12-Sep   | 16-Nov   | 14-Dec | 18-Jan | 22-Mar |
|--|----------------------------|----------|--------------------|-------------------|--------|--------|---------|----------|----------|--------|--------|--------|
| Lewisham Future Programme                                | Performance monitoring     | High     | CP10               | Ongoing           |        |        | Savings |          |          |        |        |        |
| Election of the Chair and Vice-Chair                     | Constitutional requirement | High     | CP6                | Apr               |        |        |         |          |          |        |        |        |
| Select Committee work programme 2017/18                  | Constitutional requirement | High     | CP6                | Ongoing           |        |        |         |          |          |        |        |        |
| Asset Management System (AMS) and asset register update  | Performance monitoring     | Medium   | CP10               | Apr               |        |        |         |          |          |        |        |        |
| Beckenham Place park update                              | Standard item              | High     | CP3                | Apr               |        |        |         |          |          |        |        |        |
| Implementation of the air quality action plan            | Performance monitoring     | Medium   | CP3                | Jun               |        |        |         |          |          |        |        |        |
| Catford Town Centre Regeneration quarterly updates       | Performance Monitoring     | High     | CP3, CP10          | Ongoing           |        |        |         |          |          |        |        |        |
| Implementation of the cycling strategy                   | Performance monitoring     | Medium   | CP3                | Jun               |        |        |         |          |          |        |        |        |
| Waste strategy implementation and performance monitoring | Performance monitoring     | High     | CP3                | Jun               |        |        |         |          |          |        |        |        |
| To be decided  | In-depth review            | High     | CP X               | Dec               |        |        | Scope   | Evidence | Evidence | Report | Report |        |
| Flood risk management strategy                           | Policy development         | High     | CP3                | Nov               |        |        |         |          |          |        |        |        |
| Street trees   | Standard item              | Low      | CP3                | Nov               |        |        |         |          |          |        |        |        |
| Section 106 and CIL                                      | Standard item              | Tbc      | CP6                | Dec               |        |        |         |          |          |        |        |        |
| Planning key policies and procedures                     | Policy development         | High     | CP10               | Dec               |        |        |         |          |          |        |        |        |
| Planning service annual monitoring report                | Information Item           | High     | CP3, CP 5          | Dec               |        |        |         |          |          |        |        |        |
| Annual parking report                                    | Performance monitoring     | Low      | CP 3, CP5          | Jan               |        |        |         |          |          |        |        |        |
| Work and skills strategy implementation                  | Performance monitoring     | Low      | CP5                | Jan               |        |        |         |          |          |        |        |        |
| Home energy conservation                                 | Standard item              | High     | CP 3               | Mar               |        |        |         |          |          |        |        |        |

|  |                  |
|--|------------------|
|  | Item completed   |
|  | Item ongoing     |
|  | Item outstanding |
|  | Proposed         |
|  | Item added       |

| Meeting Dates: |        |        |        |
|----------------|--------|--------|--------|
| 1) Thu         | 20-Apr | 5) Thu | 16-Nov |
| 2) Wed         | 14-Jun | 6) Thu | 14-Dec |
| 3) Wed         | 19-Jul | 7) Thu | 18-Jan |
| 4) Tue         | 12-Sep | 8) Thu | 22-Mar |

**Shaping Our Future: Lewisham's Sustainable  
Community Strategy 2008-2020**

|   | Priority                      |       |
|---|-------------------------------|-------|
| 1 | Ambitious and achieving       | SCS 1 |
| 2 | Safer                         | SCS 2 |
| 3 | Empowered and responsible     | SCS 3 |
| 4 | Clean, green and liveable     | SCS 4 |
| 5 | Healthy, active and enjoyable | SCS 5 |
| 6 | Dynamic and prosperous        | SCS 6 |

**Corporate Priorities**

|    | Priority                                       |       |
|----|--|-------|
| 1  | Community Leadership                           | CP 1  |
| 2  | Young people's achievement and involvement     | CP 2  |
| 3  | Clean, green and liveable                      | CP 3  |
| 4  | Safety, security and a visible presence        | CP 4  |
| 5  | Strengthening the local economy                | CP 5  |
| 6  | Decent homes for all                           | CP 6  |
| 7  | Protection of children                         | CP 7  |
| 8  | Caring for adults and older people             | CP 8  |
| 9  | Active, healthy citizens                       | CP 9  |
| 10 | Inspiring efficiency, effectiveness and equity | CP 10 |

## FORWARD PLAN OF KEY DECISIONS

### Forward Plan June 2017 - September 2017

This Forward Plan sets out the key decisions the Council expects to take during the next four months.

Anyone wishing to make representations on a decision should submit them in writing as soon as possible to the relevant contact officer (shown as number (7) in the key overleaf). Any representations made less than 3 days before the meeting should be sent to Kevin Flaherty, the Local Democracy Officer, at the Council Offices or kevin.flaherty@lewisham.gov.uk. However the deadline will be 4pm on the working day prior to the meeting.

A “key decision”\* means an executive decision which is likely to:

- (a) result in the Council incurring expenditure which is, or the making of savings which are, significant having regard to the Council’s budget for the service or function to which the decision relates;
- (b) be significant in terms of its effects on communities living or working in an area comprising two or more wards.

|            |   |                               |  |  |  |
|------------|---|-------------------------------|--|--|--|
| March 2017 | <b>Preliminary Flood Risk Assessment Update</b> | 07/06/17<br>Mayor and Cabinet | Janet Senior, Executive Director for Resources & Regeneration and Councillor Alan Smith, Deputy Mayor      |  |  |
| May 2017   | <b>Financial Results 2016/17</b>                | 07/06/17<br>Mayor and Cabinet | Janet Senior, Executive Director for Resources & Regeneration and Councillor Kevin Bonavia, Cabinet Member |  |  |

**FORWARD PLAN – KEY DECISIONS**

| Date included in forward plan | Description of matter under consideration  | Date of Decision Decision maker                            | Responsible Officers / Portfolios  | Consultation Details | Background papers / materials |
|-------------------------------|--|--|--|----------------------|-------------------------------|
|                               |  |  | Resources  |                      |                               |
| February 2017                 | <b>Provision of Textile Collection Bring Back Service - Appointment to Framework</b> | 07/06/17<br>Mayor and Cabinet (Contracts)                  | Kevin Sheehan, Executive Director for Customer Services and Councillor Rachel Onikosi, Cabinet Member Public Realm                         |                      |                               |
| February 2017                 | <b>Replacement of Fleet Vehicles</b>   | 07/06/17<br>Mayor and Cabinet (Contracts)                  | Janet Senior, Executive Director for Resources & Regeneration and Councillor Alan Smith, Deputy Mayor                                      |                      |                               |
| January 2017                  | <b>Award of contract for Sexual Health e-service</b>                                 | 12/06/17<br>Overview and Scrutiny Business Panel           | Aileen Buckton, Executive Director for Community Services and Councillor Chris Best, Cabinet Member for Health, Wellbeing and Older People |                      |                               |
| May 2017                      | <b>Sydenham Park Footbridge Approval of Agreement with Network Rail</b>              | 12/06/17<br>Overview and Scrutiny Business Panel           | Janet Senior, Executive Director for Resources & Regeneration and Councillor Alan Smith, Deputy Mayor                                      |                      |                               |
| February 2017                 | <b>Contract award report for bulge class scheme</b>                                  | 12/06/17<br>Overview and Scrutiny Education Business Panel | Sara Williams, Executive Director, Children and Young People and Councillor Paul Maslin, Cabinet Member for Children and Young People      |                      |                               |

**FORWARD PLAN – KEY DECISIONS**

| Date included in forward plan | Description of matter under consideration   | Date of Decision Decision maker | Responsible Officers / Portfolios  | Consultation Details | Background papers / materials |
|-------------------------------|---|---------------------------------|--|----------------------|-------------------------------|
| August 2016                   | <b>The Wharves Deptford - Compulsory Purchase Order Resolution</b>  | 21/06/17<br>Mayor and Cabinet   | Janet Senior, Executive Director for Resources & Regeneration and Councillor Alan Smith, Deputy Mayor                        |                      |                               |
| May 2017                      | <b>Evaluation of the Sustainable Community Strategy</b>   | 21/06/17<br>Mayor and Cabinet   | Janet Senior, Executive Director for Resources & Regeneration and Councillor Joe Dromey, Cabinet Member Policy & Performance |                      |                               |
| May 2017                      | <b>Memorandum of Understanding on Participation of Central London Forward for Purposes of Employment and Skills Devolution and joint working procurement of Work and Health Programme</b> | 21/06/17<br>Mayor and Cabinet   | Janet Senior, Executive Director for Resources & Regeneration and Councillor Alan Smith, Deputy Mayor                        |                      |                               |
| May 2017                      | <b>Audited Accounts and Pension Fund Accounts 2016/17</b>   | 21/06/17<br>Council             | Janet Senior, Executive Director for Resources & Regeneration and Councillor Kevin Bonavia, Cabinet Member Resources         |                      |                               |
| March 2017                    | <b>CRPL Business Plan 2017-18</b>   | 21/06/17<br>Council             | Janet Senior, Executive Director for Resources & Regeneration and Councillor Alan Smith, Deputy Mayor                        |                      |                               |
| February 2017                 | <b>New Homes Programme</b>  | 28/06/17                        | Kevin Sheehan,   |                      |                               |

| <b>FORWARD PLAN – KEY DECISIONS</b>  |   |  |  |                             |                                      |
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|                                      |   | Mayor and Cabinet                      | Executive Director for Customer Services and Councillor Damien Egan, Cabinet Member Housing  |                             |                                      |
| February 2017                        | <b>Beckenham Place Park Programme Update</b>  | 28/06/17<br>Mayor and Cabinet          | Kevin Sheehan, Executive Director for Customer Services and Councillor Rachel Onikosi, Cabinet Member Public Realm                         |                             |                                      |
| February 2017                        | <b>Deptford Southern Housing Sites - Part 1 &amp; Part 2</b>  | 28/06/17<br>Mayor and Cabinet          | Kevin Sheehan, Executive Director for Customer Services and Councillor Damien Egan, Cabinet Member Housing                                 |                             |                                      |
| March 2017                           | <b>Response to Consultation on Policy for Supported Travel Young People Attending College and Adults Eligible for Adult Social Care</b> | 28/06/17<br>Mayor and Cabinet          | Aileen Buckton, Executive Director for Community Services and Councillor Chris Best, Cabinet Member for Health, Wellbeing and Older People |                             |                                      |
| May 2017                             | <b>Lewisham Homes Articles of Association</b>   | 28/06/17<br>Mayor and Cabinet          | Kevin Sheehan, Executive Director for Customer Services and Councillor Damien Egan, Cabinet Member Housing                                 |                             |                                      |
| May 2017                             | <b>Housing Acquisitions Part 2</b>  | 28/06/17<br>Mayor and Cabinet          | Kevin Sheehan, Executive Director for Customer Services and Councillor Damien Egan,  |                             |                                      |

**FORWARD PLAN – KEY DECISIONS**

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|                               |   |  | Cabinet Member Housing  |                      |                               |
| May 2017                      | <b>Medium Term Financial Strategy</b>   | 28/06/17<br>Mayor and Cabinet                              | Janet Senior, Executive Director for Resources & Regeneration and Councillor Kevin Bonavia, Cabinet Member Resources            |                      |                               |
| February 2017                 | <b>Extending the shared IT service to Southwark</b>   | 28/06/17<br>Mayor and Cabinet                              | Kevin Sheehan, Executive Director for Customer Services and Councillor Kevin Bonavia, Cabinet Member Resources                  |                      |                               |
| February 2017                 | <b>IT Network re-procurement Brent and Lewisham shared service</b>                                | 28/06/17<br>Mayor and Cabinet (Contracts)                  | Janet Senior, Executive Director for Resources & Regeneration and Councillor Kevin Bonavia, Cabinet Member Resources            |                      |                               |
| April 2017                    | <b>Proposed revision to the contract structure of the Downham Health &amp; Leisure Centre PFI</b> | 28/06/17<br>Mayor and Cabinet (Contracts)                  | Aileen Buckton, Executive Director for Community Services and Councillor Joan Millbank, Cabinet Member Third Sector & Community |                      |                               |
| May 2017                      | <b>Contract Award Bulge Class Sandhurst school</b>  | 11/07/17<br>Overview and Scrutiny Education Business Panel | Sara Williams, Executive Director, Children and Young People and Councillor Paul Maslin, Cabinet Member for Children and Young  |                      |                               |

**FORWARD PLAN – KEY DECISIONS**

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|                               |   |                                 | People  |                      |                               |
| March 2017                    | <b>Achilles Street Regeneration Proposals</b>                               | 19/07/17<br>Mayor and Cabinet   | Kevin Sheehan, Executive Director for Customer Services and Councillor Damien Egan, Cabinet Member Housing                            |                      |                               |
| January 2017                  | <b>Catford Regeneration Programme Parts 1 and 2</b>                         | 19/07/17<br>Mayor and Cabinet   | Janet Senior, Executive Director for Resources & Regeneration and Councillor Alan Smith, Deputy Mayor                                 |                      |                               |
| May 2017                      | <b>Financial Monitoring 2017/18</b>   | 19/07/17<br>Mayor and Cabinet   | Janet Senior, Executive Director for Resources & Regeneration and Councillor Kevin Bonavia, Cabinet Member Resources                  |                      |                               |
| May 2017                      | <b>Lewisham Future Programme 2018/19 Revenue Budget Savings</b>             | 19/07/17<br>Mayor and Cabinet   | Janet Senior, Executive Director for Resources & Regeneration and Councillor Kevin Bonavia, Cabinet Member Resources                  |                      |                               |
| May 2017                      | <b>Lewisham Adoption Service Statement of Purpose and Children's Guides</b> | 19/07/17<br>Mayor and Cabinet   | Sara Williams, Executive Director, Children and Young People and Councillor Paul Maslin, Cabinet Member for Children and Young People |                      |                               |

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| May 2017                      | <b>Lewisham Fostering Service Statement of Purpose and Children's Guides</b>        | 19/07/17<br>Mayor and Cabinet             | Sara Williams, Executive Director, Children and Young People and Councillor Paul Maslin, Cabinet Member for Children and Young People |                      |                               |
| May 2017                      | <b>Transfer of the Applications Support Function to the LB Brent Shared Service</b> | 19/07/17<br>Mayor and Cabinet             | Janet Senior, Executive Director for Resources & Regeneration and Councillor Kevin Bonavia, Cabinet Member Resources                  |                      |                               |
| May 2017                      | <b>Sydenham Park Footbridge Contract Award</b>                                      | 19/07/17<br>Mayor and Cabinet (Contracts) | Janet Senior, Executive Director for Resources & Regeneration and Councillor Alan Smith, Deputy Mayor                                 |                      |                               |
| February 2017                 | <b>Telephony re-procurement</b>   | 19/07/17<br>Mayor and Cabinet (Contracts) | Kevin Sheehan, Executive Director for Customer Services and Councillor Kevin Bonavia, Cabinet Member Resources                        |                      |                               |
| May 2017                      | <b>Sangley and Sandhurst Road Highway Improvement Scheme Contract Award</b>         | 19/07/17<br>Mayor and Cabinet (Contracts) | Janet Senior, Executive Director for Resources & Regeneration and Councillor Alan Smith, Deputy Mayor                                 |                      |                               |
| May 2017                      | <b>Financial Regulations and Directorate Schemes of</b>                             | 20/09/17<br>Council                       | Janet Senior, Executive Director for Resources &  |                      |                               |

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|                                      | <b>Delegation</b>  |  | Regeneration and Councillor Kevin Bonavia, Cabinet Member Resources   |                             |                                      |
| May 2017                             | <b>Report of the Barriers to Participation Working Party</b> | 20/09/17 Council                       | Janet Senior, Executive Director for Resources & Regeneration and Councillor Suzannah Clarke, Chair Planning Committee C        |                             |                                      |
| May 2017                             | <b>Community Services Youth Review</b>                       | 04/10/17 Mayor and Cabinet (Contracts) | Aileen Buckton, Executive Director for Community Services and Councillor Joan Millbank, Cabinet Member Third Sector & Community |                             |                                      |

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